

**University of Suffolk  
Board of Directors Meeting**

**1.00pm, Thursday 22 April 2021  
Via Zoom**

**AGENDA**

**Presentation: ICA Development and Delivery Plan**

Professor Chantal Ski, Professor of Integrated Care and  
Director of the Integrated Care Academy and Dr Mark Shenton,  
Professor of Integrated Care

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|----|--|--------------------------|
| 1. | <b>Apologies</b>   | Formal<br>Business       |
| 2. | <b>Declarations of Interests</b>   | Formal<br>Business       |
| 3. | A. <b>Minutes of the Board meetings held on <a href="#">11 February, 8 March</a> 2021 (WP)</b> | Approval                 |
|    | B. <b>Matters arising (WP)</b>   | Discussion &<br>Approval |
| 4. | <b>Vice-Chancellor's Update (HL) <i>Paper attached</i></b>                                     | Information              |

**Papers for Discussion**

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|----|---|-----------------------------|
| 5. | A. <b>East Coast College Strategic Partnership Proposal (HL) <i>Paper attached</i></b>  | Information &<br>Discussion |
|    | B. <b>Update on Apprenticeships (HL/MD) <i>Verbal</i></b>   | Information &<br>Discussion |
|    | C. <b>Financial Strategy (ST) <i>Paper attached</i></b>   | Discussion &<br>Approval    |
|    | D. <b>Compliance with Consumer Law (Condition of Registration C1) during the Covid-19 Pandemic (MD) <i>Paper attached</i></b> | Discussion &<br>Approval    |
|    | E. <b>Student Recruitment Update (TG) <i>Paper attached</i></b>   | Information &<br>Discussion |
|    | F. <b>Tuition Fees (ST) <i>Paper attached</i></b>   | Approval                    |
|    | i. <b>Tuition Fee Policy 2021/22</b>  |                             |
|    | ii. <b>Tuition Fees for 2022/23</b>   |                             |
|    | G. <b>Operational Plan and Exception Report (HL) <i>Paper attached</i></b>  | Information &<br>Discussion |
|    | H. <b>Period 7 Management Accounts (ST) <i>Paper attached</i></b>   | Information &<br>Discussion |

**\* Papers for Information**

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|----|----|--|-------------|
| 6. | A. | USS Pension Scheme Update (TG) <i>Paper attached</i>   | Information |
|    | B. | 2019/2020 Access and Participation Plan Monitoring Return (TG) <i>Paper attached</i>   | Information |
|    | C. | HESA 20 and HESES 20 Student Data Returns (ST) <i>Paper attached</i>   | Information |
|    | D. | Audit and Risk Committee Minutes (21 January 2021) (PW) <i>Paper attached</i>  | Information |
|    | E. | Senate and Board Workshop Minutes (16 December 2020) (HL) <i>Paper attached</i>  | Information |
|    | F. | Foundation Board Minutes (26 January 2021) (MP) <i>Paper attached</i>  | Information |
|    | G. | Company Seal Register (TG) <i>Paper attached</i>   | Information |
|    | H. | <a href="#">Directors Register of Attendance</a> (TG) <i>Paper attached</i>  | Information |
| 7. |    | <b>Recommendations of the Nominations Committee</b> (WP)<br><i>Verbal</i>  | Approval    |
| 8. |    | <b>Any Other Business</b>  |             |
| 9. |    | <b>Dates of Next Meetings:</b><br><br>Tuesday 6 July 2021 – 13.00<br>Tuesday 26 October 2021 – 13.00<br>Tuesday 23 November 2021 – 13.00 |             |

**\*** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting